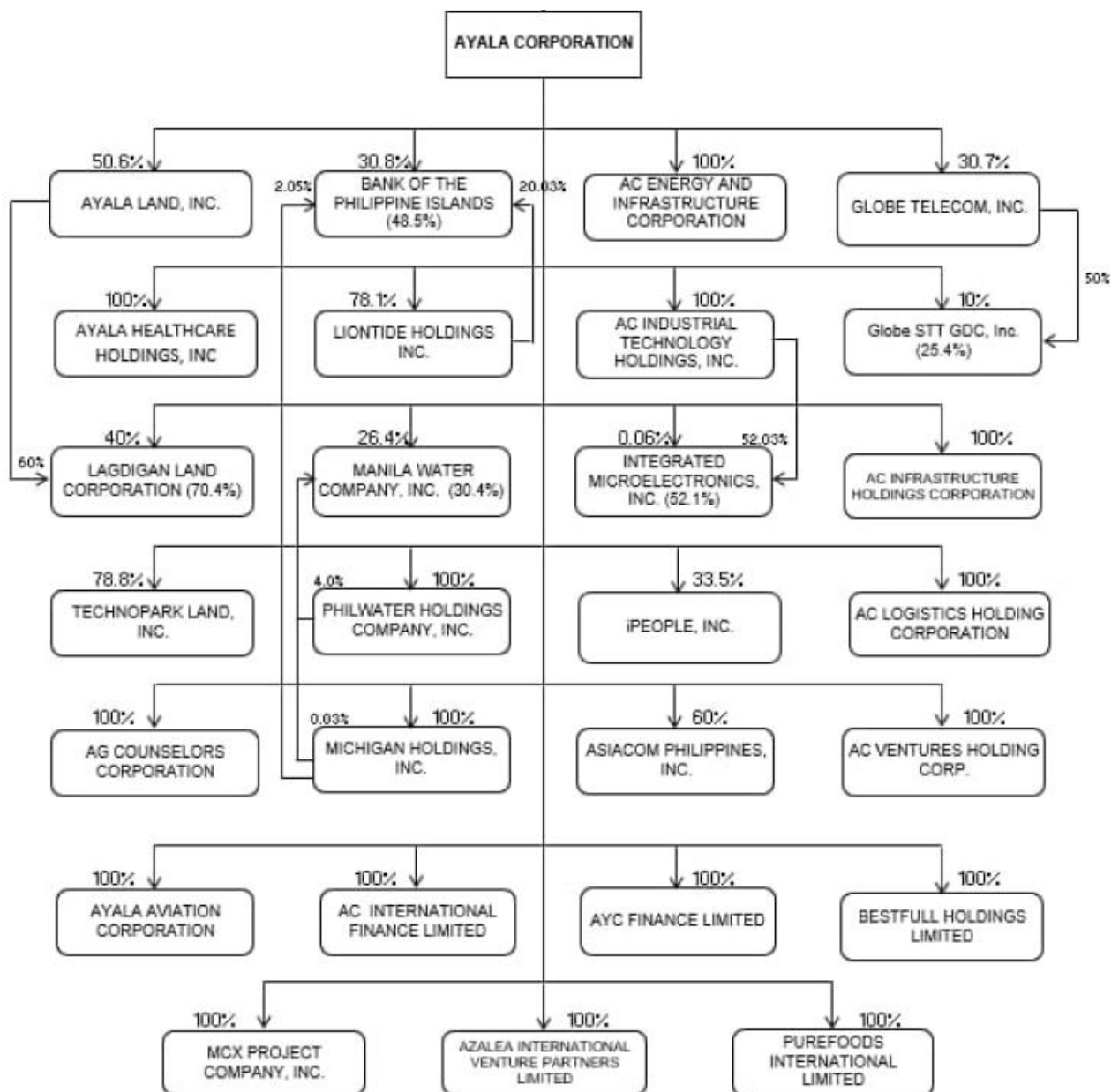


AYALA CORPORATION AND SUBSIDIARIES
SCHEDULE I – Map of Relationships of the Companies of the Group
 As of December 31, 2022



Legend:
 % of ownership appearing outside the box - direct % of economic ownership
 % of ownership appearing inside the box - effective % of economic ownership