



# Ayala Corporation

1H24 Analysts' Briefing

Financial and Operating Results

August 14, 2024

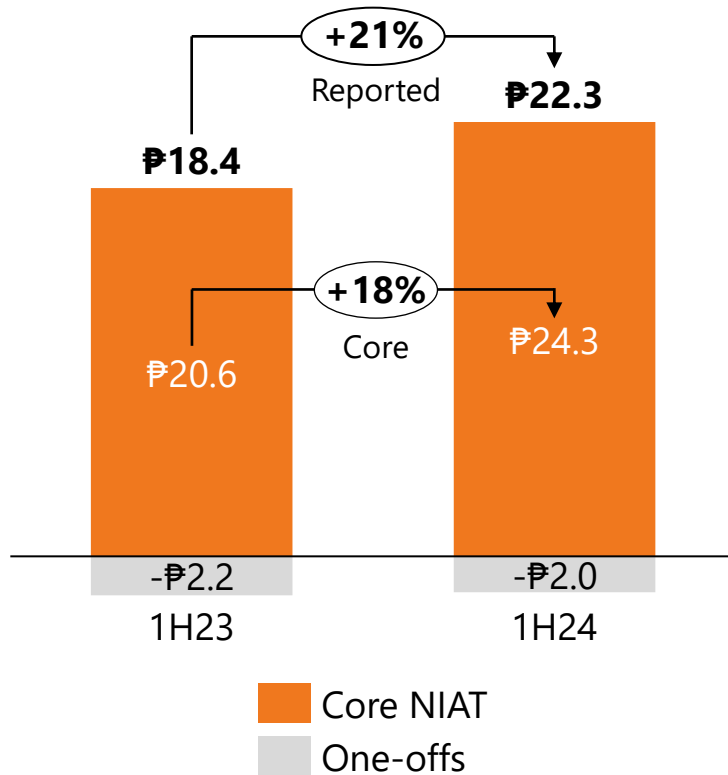


<https://www.ayala.com/investors/presentations>

# Core NIAT grew 18% to ₱24 billion driven by strong growth across Ayala's core BUs and ACEIC

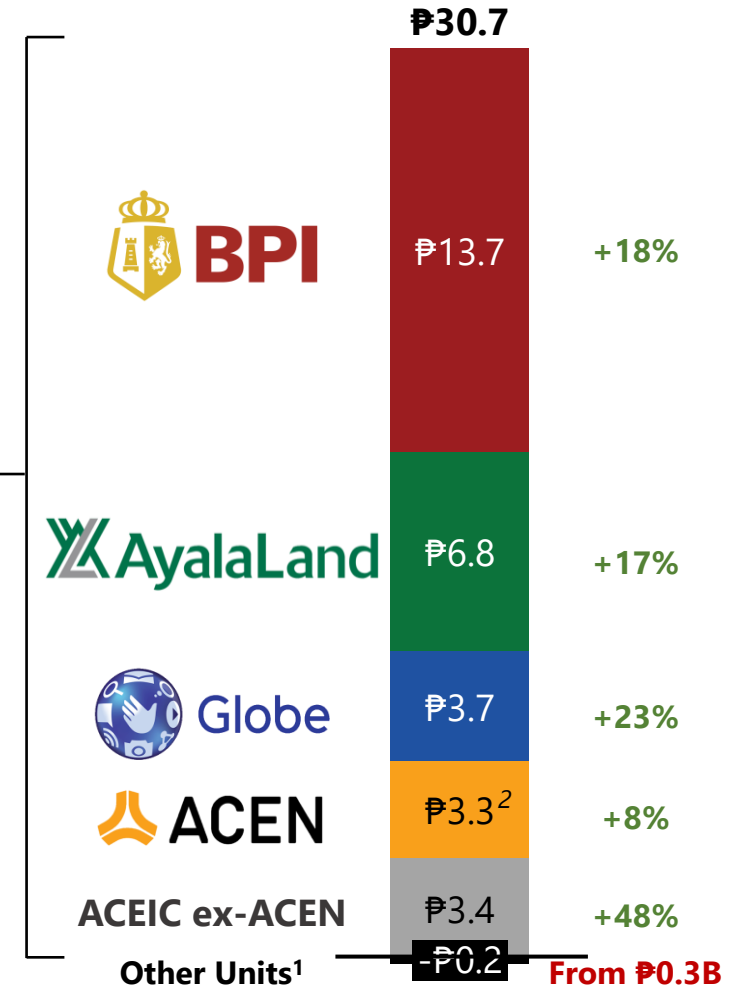
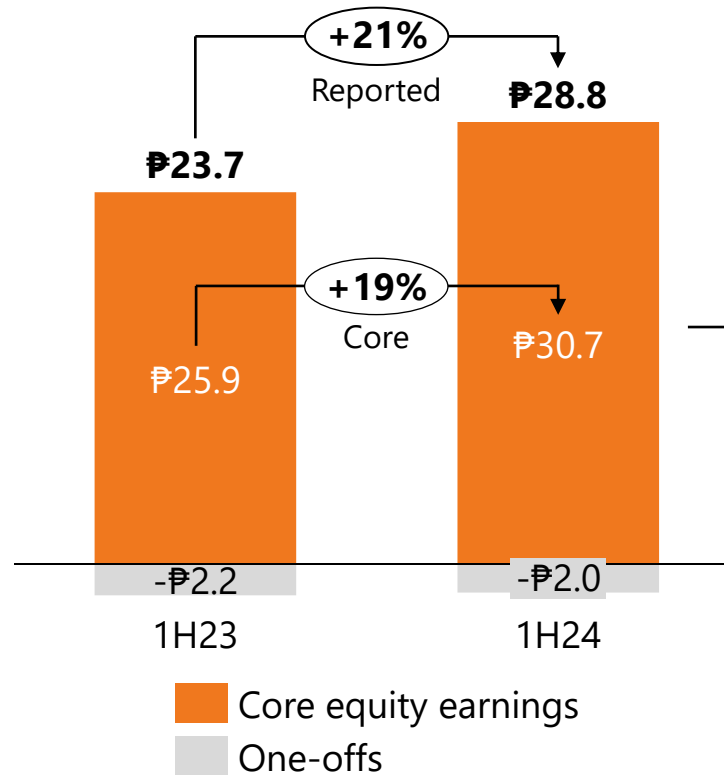
## Consolidated NIAT

In billions



## Equity Earnings

In billions



<sup>1</sup>Includes AC Industrials, AC Health, AC Logistics, MWC, and others

<sup>2</sup>Based on AC's effective share of ACEN's net income after deducting its share of ACEIC's bond interest

# Robust topline growth drove BPI and ALL; Mynt continued to lift Globe's earnings; New capacity and higher net seller position boosted ACEN's income



- **NIAT up 22%** on higher net interest income (+22%) and non-interest income (+29%).
- **Gross loans grew 17%.**
  - Institutional loans up 11%; consumer led by credit cards (+35%), mortgage (+32%), personal loans (+129%), and auto (+37%).
  - NIM up **22bps** to 4.32%.
- **Asset quality consistent with expectations; NPL ratio at 2.20%**, 32bps higher as expansion in high yield segments supported 77bps increase in asset yield to 6.41%.
- **ROE stable at 15.5%**, ROA at 2.0%, up +8bps.



- **NIAT up 15%** driven by sustained growth in property development and leasing.
- **Residential revenues up 40%** on higher bookings across all segments.
  - Reservation sales up 17% YoY.
  - ₱33.7B in launches YTD; ₱85B target for 2024.
- **Leasing revenues up 10%** on higher rents, occupancy, and contributions from new assets.
  - Mall and office revenues up 8% and 6% respectively.
  - Hotels & Resorts revenues grew by 19%.



- **Core NIAT up 18%** as GSR (+2%) and higher Mynt contributions outpaced OPEX growth.
  - **NIAT up 1%** due to sale of tower assets last year.
  - **EBITDA up 6%** and EBITDA margin rose to 52% on topline growth and cost management.
- **Mynt equity earnings up 120%** to ₱2.1B (12% of NIBT).
  - Mynt's net income more than doubled to ₱6.3B.
  - Loans disbursed up 73% to ₱155B.
  - 5.4M unique borrowers, up 71%.
- **1H24 CAPEX down 25%** to ₱28.3B.
  - FCF at ₱6.7B; -₱7.5B without tower sales, vs 2023 -₱28.9B in 2023.



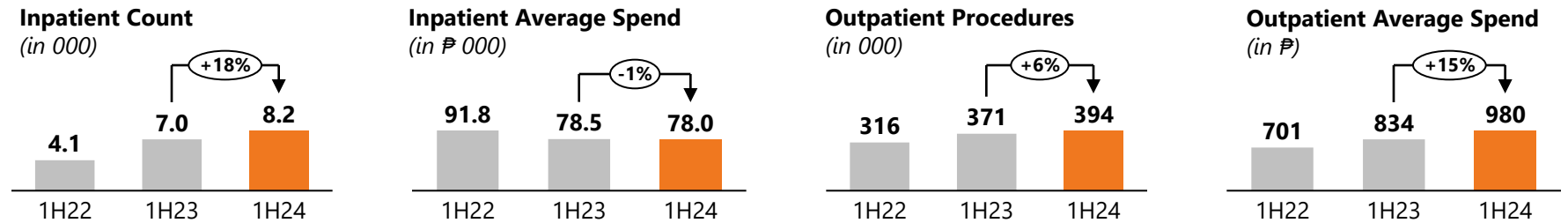
- **NIAT up 21%** excluding value realization gains.
  - **NIAT up 49%** on higher RE output and strengthened local net selling merchant position (+80%).
- **Attributable RE generation output up 42%** to 2,908 GWh on new solar and wind farms.
  - New plants in 1H24 contributed 44% of total RE output.
- **Attributable RE capacity at 4.8GW.**
  - 64% or 3.1GW fully operational, 5% or 217MW partially operating.
  - 81% of output is contracted.
  - Over 1GW to come online in 6-12mos.

# AC Health continued to grow across all verticals with its new businesses showing traction



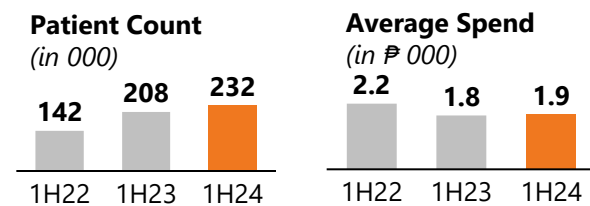
- **Topline revenues grew 12% to ₱4.4B**
  - Provider group up **22%**
  - Pharma group up **3%**
- **New businesses are gaining traction**
  - FEU-NRMF now **EBITDA positive**, revenues up 15%
  - Cancer Hospital (HCCH) now serving **1,300 patients, revenues up 30% MoM.**
  - St. Joseph **revenues up 10%.**
  - KonsultaMD (KMD) grew **B2B accounts by 55%, serving 1M active users.**
- Net loss at ₱327M.
  - **Excluding HCCH and KMD, net loss at ₱79M.**

## Hospitals



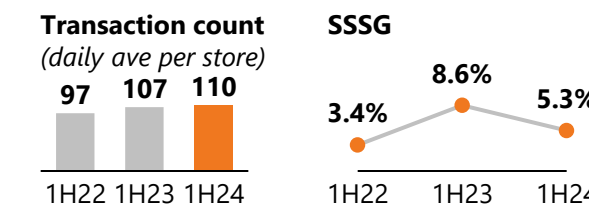
- **Expanded service offerings and doctor engagement strategies** drive patient count growth.
- **Inpatient occupancy (41%), outpatient procedures** and **average spend remain elevated** post-pandemic.
- Newly-installed clinic mammograms, Cath Lab, and Stone Center in Sta Rosa to drive **increased utilization and value.**

## Clinics



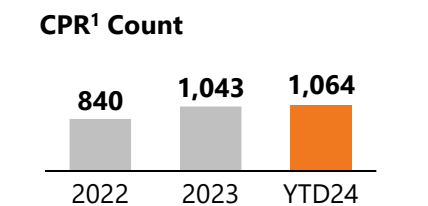
- **10% growth in patient count** on ramp up of new clinics
- **Average spend stable** despite stick inflation

## Pharma Retail



- Increase driven by **focused store activity executions, stable supply and marketing.**
- **Generika saw 5.3% SSSG vs -5.5% industry SSSG**

## Pharma Distribution



- Continued CPR growth **driven by new products** that cater to priority therapeutic areas.

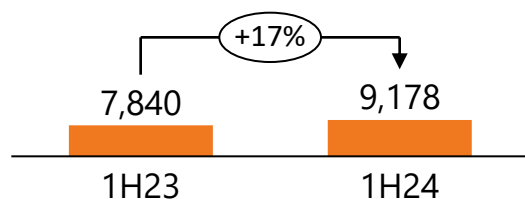
<sup>1</sup>Certificate of Product Registration, indicative of number of molecules | 5

# AC Industrials' core net loss widened on continued headwinds; AC Logistics narrowed core losses post Entrego closure



- **AC Industrials:** Core net loss at ₱596M as IMI, Merlin Solar, and our 2W businesses continue to be challenged.
  - Reported loss at ₱5.3B due to impairments in IMI (₱4B) and VIA (₱670M).
- **ACMobility:** While net income was lower at ₱24M (₱312M in same period last year), this is a turnaround from the ₱35M loss incurred in 1Q24 due to dividends from Isuzu's manufacturing and distributorship.
  - Unit sales grew 17% to 9,178 driven by BYD and Kia.
  - BYD continues to gain traction with sales trending above budget, now making up two-thirds of the BEV market.

## ACMobility sales



- **IMI:** Turnaround initiatives through prioritizing high growth and high-margin segments, streamlining operations, and rightsizing are in place.
  - IMI core saw positive operating income on lower costs
  - One-time expenses related to these initiatives are expected this year, but should be offset by long-run cost savings.
  - Net loss at \$8.8M on continued market softness.



- **Net loss ex one offs narrowed to ₱510M** from ₱617M driven by the integration of Entrego operations into AIR21.
  - Net loss at ₱3.0B; ₱2.2B impairment on Entrego due to its closure.
- **Cross border unit (UFreight, UOcean, Cargohaus)**
  - UFreight and UOcean net loss at ₱3M; without one-off tax exposure, income was up 2.2x to ₱65M.
  - Cargohaus net loss at ₱130M; expansion projects in place to reverse bottomline.
- **Domestic unit**
  - Net loss narrowed ₱230M from ₱719M on improved utilization rates and reduced costs post Entrego closure.
  - Rationalization to continue over ~12 months; expected to bear fruit late in 2025.
- **Cold storage**
  - CDO facility hit positive EBITDA of ₱25M, tracking above expectations.
  - GMAC Davao Phase 1 expansion expected to finish Nov 2024; Phase 2 expansion targeted on Nov 2025.

# In line with Ayala's portfolio sharpening initiatives, we are increasing our stake in Mynt while taking in new strategic investors in Merlin Solar



- **AC increases its stake in Mynt by 8% for ₱22.9B, valuing Mynt at ₱286.4B**
- **Post transaction ownership**  
Ayala - 13% | Globe - 34% | Ant - 33% | MUFG - 8% | Others - 12%
- **Key details**
  - The transaction is aligned with AC's strategy of redeploying capital into clear winners
  - MUFG's balance sheet and reach supports Mynt's push to grow its lending business
  - ₱12.8B of AC's ₱22.9B share will be funded via cash; the balance via debt



- **Ayala and other investors participated in an equity funding for Merlin that will reduce Ayala's indirect stake from 99% to 56%**
- **Post transaction ownership**  
Ayala - 56% | New investors - 44%
- **Key details**
  - The partnership provides Merlin with fresh capital, a wider customer network to drive the company's next phase of growth, and enhanced technical expertise
  - The transaction supports Ayala's strategic agenda of rationalizing its portfolio.



# Ayala's sustained balance sheet strength, complemented by value realization and diversified funding sources remains a competitive advantage

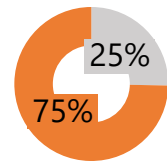
## Balance Sheet Metrics

In ₱ billions

	End-2023	1H24
<b>Consolidated</b>		
Cash	76.2	77.2
Gross debt	589.8	613.3
Net debt	504.8	536.1
Net D/E	0.75	0.76
<b>Parent</b>		
Cash	11.7	17.4
Gross debt	157.9	163.8
Net debt	146.1	146.4
Net D/E	0.96	0.91
<b>LTV ratio</b>	11.2%	10.9%
<b>Dividend/share</b>	7.27	7.99

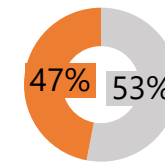
## Profile of Obligations and Credit Lines

Rate Profile



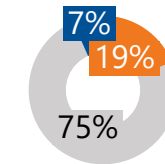
■ Floating  
■ Fixed

Credit Lines (~₱64.6B)



■ Committed  
■ Uncommitted

Debt Financing Profile

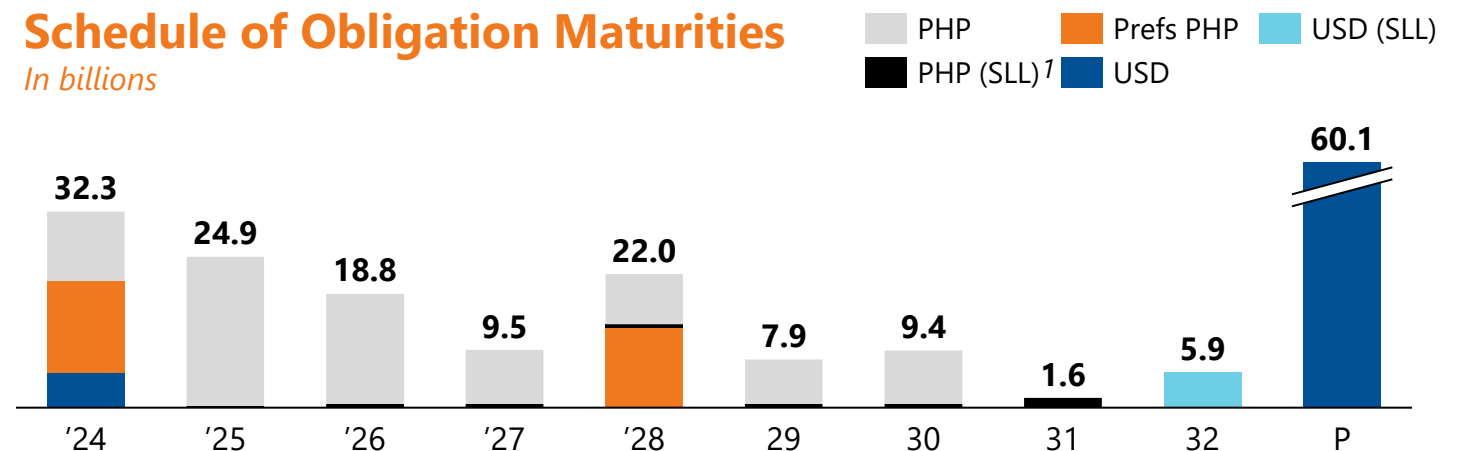


■ Capital markets  
■ Bilateral bank loans  
■ Sustainable financing

**Average cost of debt: 5.42%**

## Schedule of Obligation Maturities

In billions



<sup>1</sup>Sustainability-linked loans and social bonds

# Disclaimer

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 [investorrelations@ayala.com](mailto:investorrelations@ayala.com)

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